OUR MISSION
The Community Foundation of Greater Flint serves the common good in Genesee County – building a strong community by engaging people in philanthropy and developing the community’s permanent endowment – now and for generations to come.

OUR VALUES
INTEGRITY: encompassing credibility, ethics and stewardship
INCLUSIVENESS: encompassing accessibility, diversity and social justice
IMPACT: encompassing agility, responsiveness and effectiveness

OUR COMMITMENT
We will take new risks, develop new capacities, recruit new partners and play unfamiliar roles in order to improve literacy rates, increase access to healthy food and revitalize Flint neighborhoods.

OUR STRATEGY
Catalytic philanthropy. We bring together multiple sectors of our community to embrace a collective strategy for change. We resist looking for ready-made solutions; rather, we engage others to find solutions for themselves. Working together, we can create our future now!
Preserving Legacies

Sharing the fruits of our labor beyond our own close circle of family and friends. Sharing in a way that reaches out to the broader community and to future generations. That is the epitome of generosity.

This year’s annual report reflects on the generosity of so many who have trusted in the Community Foundation of Greater Flint to preserve their legacy. That is the heart of our mission. There’s great joy and satisfaction in working with donors who want to leave a legacy for the causes that matter most to them in their lifetime. There is greater joy in the power of endowment, in giving that fulfills our for good, forever promise.

Thank you all for being part of Genesee County’s future. Thank you for loving the community you call home, and for continuing to enrich its future through your gifts of time, talent and treasure.
Inspiring philanthropy and capturing the legacy of our community is at the heart of our work. We take great pride in bringing people together in a way that drives community investment and catalyzes the community’s spirit. We do this for the common good and in a way that ensures all people are given an opportunity to thrive.

Our board took a bold move in 2017, promoting a kid from Flint to lead the Foundation. This leadership transition signaled our ongoing commitment to an inclusive approach to philanthropy – an approach that listens to and works with the people of the community in order to develop a true partnership. We are leading in a time where the challenges are large, and the opportunities to make a profound impact are even larger.

In 2017 we continued to invest in our strategic priority areas of literacy, access to healthy foods, and Flint neighborhoods. We opened doors to a 36,000 square foot, $16 million demonstration school modeled on providing the best quality early childhood education in the country. The Flint Promise scholarship program was launched, offering new hope for graduating students from Flint. And we accepted yet another challenge – to transform the racial narrative in Flint through the W.K. Kellogg’s Truth, Racial Healing and Transformation initiative.

It’s a great start, and we look forward to doing even more together at this moment in time for our community.

Isaiah M. Oliver
President and CEO

Shannon E. White
Chair, Board of Trustees
New Funds of the Community Foundation

Bruno Mars Flint Water Crisis Fund
Established by Mars Force Touring, Inc., this non-endowed, donor advised fund supports efforts to help mitigate the effects of the Flint water crisis for the residents of Flint.

Culture of Health Leaders Cohort Fund
Established by the Robert Wood Johnson Foundation (RWJF), this non-endowed, field of interest fund supports Artina Sadler’s engagement in the RWJF Culture of Health Leaders program. Artina serves as the Community Foundation’s Health Systems Navigator.

Flint Early Childhood Collaborative Fund – CSMF
Established by the Charles Stewart Mott Foundation, this non-endowed, field of interest fund supports the administrative and programmatic expenses of the Flint Early Childhood Collaborative.

Flint Early Childhood Collaborative Fund – Wilson
Established by the Ralph C. Wilson, Jr. Foundation, this non-endowed, field of interest fund will be used to partner with the Flint Early Childhood Collaborative in exploring state-wide policy opportunities and participating in a national evaluation on an early childhood education model.

Gupta Family Fund for the Gwen Ifill Award
Established by Kamal Gupta, this designated, endowed fund supports the University of Michigan-Flint’s Flint Journal Scholarship Program through the annual Gwen Ifill Award for a student pursuing a career in journalism.

Donald E. and Judy M. Lee Fund
Established by Donald E. Lee, this endowed, field of interest fund supports general charitable purposes in the area served by the Clio Area Community Fund.

Mayor’s Beautification Initiative Fund
Established by the Community Foundation of Greater Flint, this non-endowed, designated fund supported the Mayor’s 2017 beautification initiative in the City of Flint.

MHEF Expansion of Flint and Genesee Access to Healthy Food Initiative
Established by the Michigan Health Endowment Fund, this non-endowed, field of interest fund expands the work of the Flint and Genesee Access to Healthy Food Initiative.

Dr. Jessie Muldrew Education Fund for Women and Girls
Established by her family in honor of her 90th birthday, this non-endowed, donor advised fund supports a variety of charitable purposes.
Neighborhoods Small Grants Program Fund – UM
Established by the Google Foundation of the Tides Foundation, this non-endowed, field of interest fund supported neighborhood data collection efforts in conjunction with the University of Michigan and Google’s “Mapping Critical Data Flint Water Crisis” project.

Kay L. O’Malia Fund
Established by Kay O’Malia, this endowed, field of interest fund supports general charitable purposes in the area served by the Grand Blanc Community Fund.

McCombs Family Flint Education Fund
Established by Hugh McCombs, this non-endowed, designated fund supports the CEO PSAT/SAT Preparation Program at the University of Michigan-Flint.

Frances J. Price Deferred Assets Fund
Established by Frances J. Price through a charitable gift annuity, this endowed, designated fund shall be distributed to the Frances J. Price Fund for the Flushing Historical Society.

Harold Steinman and Debra Golden-Steinman Fund
Established by Harold Steinman and Debra Golden-Steinman, this non-endowed, donor advised fund supports general charitable activity benefiting Genesee County.

Truth, Racial Healing and Transformation Program Fund
Established by the W.K. Kellogg Foundation, this non-endowed, field of interest fund builds momentum for racial equity and healing in Flint. The fund supports efforts to change beliefs in the hierarchy of human value, to sustain healing and narrative change, and build community practices for structural change using the Truth, Racial Healing and Transformation framework.

Truth, Racial Healing and Transformation Endowment Fund
Established by the W.K. Kellogg Foundation as a matching gift challenge, this endowed, field of interest fund supports organizations doing Truth, Racial Healing and Transformation work in the community.

Allan and Barbara Walters Educational Fund
Established by the Allan and Barbara Walters Trust, this endowed, field of interest fund supports resources to foster the musical education of talented students in the area of Flint and Genesee County.
Meet our Legacy Society

The Legacy Society recognizes those donors who have named the Community Foundation in their estate plan or have created a life income gift to the Foundation.

Legacy Society membership recognizes this special form of philanthropy and gives you the opportunity to join with other philanthropists who care about the future of our community. Members’ gifts create a permanent legacy and will continue to do good, forever.

Legacy Society members receive many special benefits, including exclusive invitations to events, a copy of our annual report, and recognition within the annual report. If you have included the Community Foundation in your estate plans and are not a recognized Legacy Society member, please contact our development staff. We want to be sure that we accurately understand and properly carry out your wishes when the time comes.

Call us at 810.767.8270.

KURTIS AND DEBORAH DUNCKEL
Kurtis and Deborah live in Davison and are committed to the area. Kurtis is a retired veterinarian, having established the Dunckel Veterinary Clinic. The Dunckels’ estate plan gift will benefit the community they love … Davison.

DONALD E. LEE
Donald and his late wife, Judy, have given back generously to the community of Clio. We thank Donald for leaving a planned gift in his will that will benefit the Clio community for good, forever.
DOROTHY REYNOLDS
Dorothy Reynolds, aka Dottie, served as president of the Community Foundation of Greater Flint during its formative years, 1990 - 1997. During her tenure, Dottie was instrumental in the formation of the Flint Women and Girls Fund, the beneficiary of her estate plan gift.

STEVE AND KENDRA REYNOLDS
Steve and Dr. Kendra Reynolds are donors to the Clio Area Community Fund where Kendra also serves on the Advisory Committee. We are grateful to the Reynolds for their estate plan gift to benefit the Clio community.

Legacy Society Members

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Dr. Joseph and Carol Batdorf
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Ernelle Taylor
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Dr. Allen F. Turcke
Dr. Erick and Gloria Van Duyne
Kim and Ginger Virkler
Shannon E. White

*Deceased
We saw our members get excited about the new location with ample parking and street exposure. The Center has a new beginning and purpose!

Janice Warner
Director, Clio Center for the Arts
The Legacy of Alice Boyse

Clio Center for the Arts. Clio Area Historical Association. Clio Police Department. The City of Clio. Clio Cast & Crew. These local organizations have something in common – grant funding from the Alice L. Boyse Community Fund. Since the Fund was established in 1995, over $36,000 in grants have been awarded in the Clio area.

Alice Boyse was a trendsetter for her time, giving back to her beloved Clio in her lifetime, and ensuring that the community she loved so dearly would thrive in the future. Harold and Charles Boyse honored their sister’s legacy by establishing the Fund to benefit the Clio area, as well as a scholarship Fund for Clio graduates.

When the Clio Center for the Arts relocated into a new location at 3370 W. Vienna Road, improvements were needed to the art gallery and classrooms. Funding from the Boyse Fund supported the development of two new classrooms, a kiln room and art gallery improvements.

“The move is working out very well for the art center and the community,” said Janice Warner, President. “We are having an increase in classes as well as more member involvement.”

Clio artists Michele Gunn and Chuck Lowell.

Giving Locally

A city commissioner for 23 years, Alice Boyse was the first woman mayor of the City of Clio. She served from 1989 to her death on the eve of the November 1995 election. Clio High School graduates remember Alice as their English and Latin teacher, where she taught for 41 years. She also served on the Community Foundation of Greater Flint Board of Trustees, and was the driving force behind the creation of the Clio Area Community Fund. Alice’s legacy of caring continues today, a fitting tribute to a woman who cared so deeply about her community.
The Legacy of Almeda Hunter

In November 1990, Almeda Hunter’s many years of effective community service and lifelong interest in music were memorialized for all time by an anonymous donor who established a $1 million designated fund in her name.

Since that time, the Almeda B. Hunter Endowment Fund has granted over $1 million for general operations at the Flint Institute of Music (FIM), a testament to the power of endowment.

Janie Fleckenstein, a dear friend of Almeda’s, understood her impact at the FIM. She commissioned an artist to paint a beautiful portrait which now hangs in the FIM Atrium where many young musicians and dancers see it every day. The inscription reads in part: “May her tireless work in support of the Flint Institute of Music set an example to those who knew her and empower them to carry on her legacy.”

Almeda served on the Board of Trustees, as President of Allegro, the FIM’s volunteer organization, President of the St. Cecilia Society, and Chair of the William C. Byrd Young Artist Competition. She gave selflessly of her time, and was the embodiment of faith and its power to change lives.
Almeda challenged everyone — students, faculty, symphony musicians and staff alike — to dream big, work hard and ‘Don’t let anyone steal your joy!’

Davin Torre
Director, Flint School of Performing Arts
Additional clinical supplies and tools will allow us to have child centered therapy according to each child’s individual preference.

Mindy Prusa
President and CEO, Whaley Children’s Center
The Legacy of Phil Braun

As a community leader, Phil Braun nourished and supported organizations like the YMCA, Big Brothers Big Sisters of Greater Flint, Downtown Kiwanis Club, Mott Children’s Health Center, United Way of Genesee County, and the Flint Northern Alumni Association. Through charitable trusts, Phil established four Funds at the Community Foundation that benefit the causes he cared about most – mental health, the Flint Cultural Center Corporation, Big Brothers Big Sisters of Greater Flint, and the Community Foundation.

The Philip J. and Sally J. Braun Fund for Mental Health supports community needs in the area of mental health. Established in 2009, the Fund has made $95,000 in grants to such organizations as Whaley Children’s Center, Hurley Foundation, Priority Children, and Ennis Center for Children.

When Whaley Children’s Center needed funding for an additional case manager, the Braun Fund met the need. Throughout the year, about 90 children call Whaley their home. “The funding will enhance the case management services to better address the mental health needs of our children,” said Mindy Prusa, President and CEO.

When he passed away at age 89, Phil Braun ensured that his charitable legacy would be a for good, forever story that would inspire other leaders for generations to come.

Clinical therapist Chiquita Whittington engages youth in interactive play.

Giving to Health

He expressed his unconditional love for humankind through photography, writing, art and music. For Philip J. “Phil” Braun, artistic expression was just one way of giving back to the community he loved so dearly.

Born and raised in Flint, Phil learned the value of “giving forward” by his father’s example and from other community leaders whom he had known and admired. In Faces, one of many books he published, Phil shares the stories of several Genesee County leaders who made an impact on his life.
The Legacy of Cassandra Bronson

Genesee County’s infant mortality rate is one of the highest in Michigan, a startling statistic that moved Cassandra Bronson to action. Her commitment to the Stork’s Nest program for young girls was near and dear to her heart.

When Cassandra passed away, her husband, Waldo Bronson, established the Cassandra R. Bronson Endowment Fund to benefit the good works of the local Zeta Beta Foundation. Since 2007, over $3,200 in grants have supported the Stork’s Nest program.

The Zetas embraced the program, a national initiative of the March of Dimes, to address infant mortality. Ten girls, ages 16-19, were involved in the program in 2017 held at Academy West school. Volunteers meet with expectant mothers, encouraging them to keep doctor’s appointments, take prenatal vitamins, and learn new life skills. Speakers address various parenting topics and the girls earn points for participation.

“We offer incentives to the girls through participation points,” said Billie Edwards, President, Flint Zeta Foundation. “They use their points to choose items from the Stork’s Nest that they need for their newborn – toys, clothing, blankets, and other supplies. On graduation, one girl made all her appointments and earned a $50 gift certificate and a stroller!”

Cassandra’s legacy benefits the good work of the chapter’s foundation for good, forever.
Our sorority has partnered with the March of Dimes since 1977 to focus on preventing premature births, which are more prevalent in minority children.

Billie Edwards
President, Flint Zeta Foundation
2017 Donors

We are always thankful to donors who support the mission of the Community Foundation of Greater Flint through their generous gifts. Some donors wish to remain anonymous, and this preference is always honored.

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*Does not include Foundation for Flint donors.
We make every effort to be as accurate as possible. Please call CFGF at 810.767.8270 if you should discover any errors or to report a change of address.
Bruno Mars Donates $1 Million

In one of the largest gifts in the Community Foundation’s 29 year history, singer Bruno Mars announced a $1 million gift during a concert held in Auburn Hills in August 2017. Mars and Live Nation, the promoter of the singer’s 24K Magic World Tour, announced that revenues from the Detroit-area show had been redirected to the Community Foundation of Greater Flint.

We were honored to accept this inspiring donation and to work with Bruno on advising grants from this donor advised fund. The impact of his gift has been transformative. Thank you, Bruno, for understanding the issues faced by Flint citizens. We are touched by your concern and generosity.

**BRUNO MARS FLINT WATER CRISIS FUND GRANTS**

**MICHIGAN STATE UNIVERSITY | GRANT AWARD: $300,000**
Operational support for the MSU-Hurley Children’s Hospital Pediatric Public Health Initiative, including the Flint Registry.

**UNITED WAY OF GENESEE COUNTY | GRANT AWARD: $134,000**
Develop two of six new playgrounds to improve the quality of life for children and families in Flint.

**UNITED WAY OF GENESEE COUNTY | GRANT AWARD: $129,000**
Refurbish basketball courts at Clara Hilborn and Cook Parks.

**GENESEE COUNTY HABITAT FOR HUMANITY | GRANT AWARD: $25,000**
Renovate tennis courts and add solar lights at Dewey Park.
Educare Flint

Educare Flint, a new, state-of-the-art school for Flint children ages 0-5, opened its doors to students on December 4, 2017. Launched in the wake of the Flint water crisis as part of an urgent effort to increase access to early childhood education, the school serves 220 Flint children from birth to age 5.

The school plays an important role in efforts underway to improve the quality and variety of educational opportunities available to Flint kids — from cradle to college and career. It also will link students, their families and other residents with community-based services. And by offering professional development opportunities to all early learning and child care providers located in Flint, the school will help to strengthen the quality of early care throughout the community.

The Charles Stewart Mott Foundation provided $11 million in grants to support construction of the 36,000-square-foot facility. The building is owned by Flint Kids Learn, a supporting organization of the Community Foundation of Greater Flint. The Genesee Intermediate School District operates Educare Flint.

Other partners who helped launch, support or implement the Educare model in Flint include Flint Community Schools, Michigan State University, the Ralph C. Wilson, Jr. Foundation and the University of Michigan—Flint.

Educare Flint is a wonderful example of the good that can be accomplished when partners from different sectors with different expertise come together to invest in a better tomorrow for our children. We are excited to see the difference this school will make for all children in Flint.
A Promise to Flint Students

A $2 million commitment from the Gores family and Consumers Energy ensures that Flint students will have an opportunity many didn’t think possible — a college education. The gifts established the creation of a Flint Promise scholarship program.

The funding commitment comprises a $1 million personal pledge from Tom Gores, Chairman and CEO of Platinum Equity and owner of the Detroit Pistons, and a $1 million grant from the Consumers Energy Foundation. Their investment in Flint’s future is a vote of confidence in our children, and will make our community even more attractive for additional investment.

The personal commitment from Mr. Gores marks the latest initiative under his FlintNOW campaign, a $10 million pledge to support a broad range of programs focused on relief and revitalization of his hometown of Flint.

Consumers Energy Foundation’s support for The Flint Promise is a reflection of the company’s commitment to the communities where it does business.

The Flint Promise is a collaborative, community-based effort led by a coalition of local Flint and Genesee County educators and philanthropic organizations. The Community Foundation is spearheading the initiative with input from a stakeholder group that includes Crim Fitness Foundation, Flint Community Schools, Flint & Genesee Chamber of Commerce, FlintNOW Foundation, Genesee Intermediate School District, Hagerman Foundation, Kettering University, Mott Community College, United Way of Genesee County, Baker College, and University of Michigan-Flint.

Students interested in seeking scholarships through The Flint Promise can learn more at www.theflintpromise.org.
With your support we established the Flint Kids Fund of the Foundation for Flint in 2016, dedicated to serving Flint’s most vulnerable residents. Through December 2017, we’ve distributed $4.9 million to programs designed specifically to mitigate the effects of lead exposure. We feel fortunate to share your support with local nonprofit organizations that are providing needed services to Flint residents in their homes and in the community.
MEETING FAMILIES WHERE THEY ARE MOBILE HEALTH CLINIC
Grant Award: $200,000
Flint families now have access to a mobile mental health clinic – a 36-foot counseling facility on wheels. The mobile health team from Genesee Health System includes case managers and therapists who provide sessions to patients suffering from anxiety, depression, frustration and hopelessness.

STAYING PRESENT IN THE MOMENT MINDFULNESS PROGRAMS
Grant Award: $275,000
Flint students are taking time for a mindful moment – a yoga pose, deep breaths or focusing on the quiet. The Crim Fitness Foundation’s Mindfulness initiative is intended to help alleviate chronic stress and lessen the traumatic impact of the water crisis on Flint students, parents, and educators.

FREE BOOKS FOR FLINT KIDS DOLLY PARTON IMAGINATION LIBRARY
Grant Award: $516,700
The Flint Public Library is helping Flint families build their own home library with free books delivered to their doorstep. Flint children from birth to age five may be registered to receive an age-appropriate book each month through Dolly Parton’s Imagination Library.
2017 Grantmaking: $9,110,048

The Community Foundation welcomes grant applications from community-based organizations doing good work in Genesee County. There are three general grant cycles each year with the following deadlines: March 1, June 1 and December 1. Call 810.767.8270 to apply for a grant.

GRANTMAKING GUIDELINES

Each year the Community Foundation awards grants for charitable purposes through a competitive grantmaking process. Applications for competitive grants must align with the strategic priorities of the CFGF Board of Trustees. The funding priority areas are literacy, Flint neighborhoods, and access to healthy food.

The first step in the competitive grant application process is a pre-application conversation with a program officer. This interchange of information serves as an opportunity for you to inform the Community Foundation about your organization’s needs, outline your project and ask clarifying questions.

CFGF makes most competitive grants to organizations which are classified as publicly supported charities in the Internal Revenue Service Code, Section 170(b)(1)(A) and includes schools and universities, churches, synagogues and mosques, and governmental entities. Under certain circumstances, grants are made to private charities, supporting organizations, and non-charities. Organizations applying for competitive grants must give evidence of non-discrimination in hiring and providing services.
FOUNDATION FOR FLINT

The Foundation for Flint (FFF) is a supporting organization of the Community Foundation of Greater Flint. As a 501(c)3 public charity, the FFF raises and distributes resources to serve the long-term health and development needs of Flint children and their families, and the economic vitality of the City of Flint through two charitable funds – the Flint Kids Fund and the Moving Flint Forward Fund.

Directors of the Foundation for Flint include Bobby Mukkamala, M.D., Chair; Leanne Panduren, Vice Chair; Manal Saab, Secretary; Tim Knecht and George Wilkinson.

Eight members of an advisory committee are responsible for the grantmaking strategy and funding decisions of the Flint Child Health and Development Fund. Committee members are George Wilkinson, Chair; Mona Hanna-Attisha, M.D., MPH, FAAP; Kenyetta Dotson, Jamie Gaskin, Wanda Harden, Diana Kelly, Lawrence A. Reynolds, M.D., FAAP, and Kirk D. Smith.

With your ongoing support, the Foundation for Flint will ensure that Flint will not be forgotten once the lead and water crisis has left the national headlines.

FOUNDATION FOR THE FLINT CULTURAL CENTER

The Foundation for the Flint Cultural Center (FFCC) is a supporting organization of the Community Foundation of Greater Flint. The purpose of the FFCC is to administer a grant from the Charles Stewart Mott Foundation that benefits Cultural Center institutions. Directors of the FFCC are Sherri Stephens, Chair; F. James Cummins, Jim Johnson, Raymond J. Kelly III, John MacDonald, Michael Melenbrink, and Jim Spangler.
Combined Statements of Activities and Changes in Net Assets  
**Year ended December 31, 2017**

**Revenues, Gains and Other Support**
- Gifts, pledges and grants $12,146,631
- Investment income 3,254,585
- Net realized and unrealized gain (loss) on investments 21,249,715
- Other 66,948

Total revenues, gains & other support $36,717,879

**Expenses**
- Grants and direct fund expenses 9,228,292
- Programs and grants administration 948,696
- Investment consulting fees 187,230
- Supporting services and depreciation 1,834,907

Total expenses 12,199,125

Increase in net assets 24,518,754

Net assets at beginning of year 208,788,374

Net assets at end of year $233,307,128

**Note:** Represents combined financial statements of the Community Foundation of Greater Flint, Foundation for Flint, and the Foundation for the Flint Cultural Center.

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Combined Statements of Financial Position  
**December 31, 2017**

**ASSETS**
- Cash and cash equivalents $3,931,615
- Pledges and other receivables 568,826
- Prepaid expenses 90,763
- Property and equipment, net 13,845,550
- Investments 225,550,022
- Note receivable 10,621,700

Total assets $254,608,476

**LIABILITIES**
- Grants payable $1,677,814
- Accounts payable and accrued expenses 1,574,158
- Liability to life beneficiaries of planned gifts 113,484
- Funds held on behalf of nonprofit endowments 2,890,729
- Notes payable 15,045,163

Total liabilities 21,301,348

**NET ASSETS**
- Unrestricted:
  - Undesignated 5,330,812
  - Board-designated 13,331,125
  - Temporarily restricted 90,914,267
  - Permanently restricted 123,730,924
- Total net assets 233,307,128

**Total liabilities and net assets $254,608,476**
We’re Here to Serve You

CFGF Board of Trustees

CFGF’s funds and assets are governed by an independent board of trustees composed of respected community leaders from diverse backgrounds. CFGF board members are selected for their knowledge of community needs and for their professional expertise.

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*Denotes service ended in 2017
Our Staff

Our staff works closely with donors, grantees, civic leaders, and community residents to ensure the Community Foundation makes a meaningful impact in Genesee County.

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- **Cathy Zell**
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- **Lisa Graham**
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- **Sherry LaFave**
  Donor Services Manager
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  Director of Development

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  Receptionist
- **Kelli Glomski**
  Accountant
- **Mary Jo Herbig**
  Director of Communications
- **Becky Salter**
  Executive Assistant

### Advisory Committees

Each year, hundreds of individuals volunteer their time and expertise to help the Community Foundation achieve its mission of engaging people in philanthropy and growing the community’s permanent endowment.

We are grateful to all of our volunteers, whose dedication and commitment exemplify the philanthropic spirit of Genesee County.
INVEST IN YOUR COMMUNITY

Your gift to a Community Foundation fund will make an impact today and in the future. Gifts you give are invested for long-term growth, providing grants back into the community. You become part of the effort to create positive change within Genesee County. That’s the power of endowment.

Love your community. Leave a legacy. You will be empowering opportunities for others to realize their dreams ... for good, forever.